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Financialised Privatisation, Affordable Housing and Institutional Investment: The Case of England

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Abstract: *Historically, public and affordable housing has been provided by the state in close conjunction with local authorities, public housing developers, and other social housing providers. Yet, affordable rental homes are now increasingly being managed, produced, or acquired by private equity firms and other institutional investors. In this contribution, we argue that 'financialised privatisation' is a helpful concept for understanding these shifts in state-finance compromises within the post-crisis affordable housing sector. Drawing on the case of England, we first discuss the major mechanisms of financialised privatisation and examine how an increasingly polymorphous affordable housing sector has emerged with a focus on multi-tenure and mixed-income housing tenures. We then discuss the possible challenges of this transformation and conclude that it remains very much a question whether a privately funded housing system will emerge that provides genuinely affordable housing and reduces inequalities.*

Keywords: financialised privatisation; financialisation; affordable housing; institutional investors.

Introduction

Across England and elsewhere, private equity funds, real estate investment trusts, and other institutional investors are increasingly entering the affordable housing market (Wainwright and Manville, 2017).¹ Three examples highlight this new development. In 2017, the insurer Legal & General announced its launch of an affordable housing arm in response to the country's 'chronic shortfall' in housing production and demographic needs for affordable living (Monaghan 2018). Legal & General (2018) aims to construct 3,000 new affordable rental homes on an annual basis, where units can be sold to housing associations or rented out by the insurer itself. Similarly, BlackRock, the world's largest asset manager, has entered the affordable housing sector through a £275 million affordable housing project in Manchester (Cobley 2017) and partnership agreements with a series of affordable housing associations (Murden 2017). Additionally, Blackstone, the world's largest private equity fund, acquired its own 'for-profit' social housing provider, Sage Housing, which aims to construct 20,000 affordable homes between 2018 and 2023 (Williams 2018).

How can we explain such transformations in the social and affordable housing sector? The literature has typically addressed institutional investments within the third sector as a particular outcome of housing privatisation defined as '*the transfer of management, residual rights, risks and/or finance ... from the public to the private sector*' (Whitehead 1993: 110). It has also associated institutional investments with broader financialisation processes within the state or the housing economy (Fields and Uffer 2016). Following Jacobs and Manzi (2019), however, we argue this current trend can be understood as a coinciding, and cumulative, outcome of both. Indeed, with the rise of 'for-profit social housing providers' in England, we see emerging practices of '*financialised privatisation*', where public welfare tasks are increasingly produced, managed, and funded by institutional or corporate investors—and largely in accordance with their financial needs and expectations (Aalbers 2016). This concept captures the privatising attempts of the state to insert market logic within public or quasi-public domains (Harloe 2008), and the expansion of finance markets into non-financial domains in search of niche outlets of capital accumulation.

Though most affordable rentals are still provided by ‘traditional’ⁱⁱⁱ housing associations (MHCLG, 2019), financialised privatisation may tendentially transform the third sector because the income streams of affordable housing units can now also be capitalised for broader purposes of financial profit-making. Wainwright and Manville (2017) have already demonstrated that such pressures have intensified in the aftermath of innovations in social bond markets. Thus, we hypothesise that investors are attracted by the long term nature of affordable housing as the number of ‘for-profit registered providers’ of affordable housing increases annually (Savills 2019). However, shifting toward more profitable forms of affordable housing and negotiating favourable local planning obligations, we suggest that England’s current housing problems may not be reduced by institutional investors. Rather, as they focus on profitable investment schemes, we believe they will most likely capitalise on affordable housing issues and will not reduce inequalities accordingly.

In what follows, we first discuss the key conditions, mechanisms, and contradictions of ‘*financialised privatisation*’ with respect to the affordable housing sector, and we consider how the state has facilitated corporate landlords in capturing affordable housing revenue streams. Then we reflect on the possible challenges involved in a privately funded affordable housing sector, including the undermining of the historical public housing project and the prioritisation of private over public interests.

Investment and the housing association sector

High public expenditure has long been used to justify the liberalisation of affordable housing arrangements (Harloe 2008) in many countries. Indeed, fiscal austerity was a primary factor influencing the financialisation of affordable housing post-crash, as states looked to innovate through budget-cutting and revenue-raising exercises, which are increasingly mediated through financialised means. Such exercises include the sale of portfolios of property assets held in public ‘bad banks’ following the financial crisis (Byrne 2016); the roll-out of new financial investment techniques and instruments (Fields and Uffer 2016); the re-writing of development regulations or the tax code in the interests of investors (Waldron 2019; Wijburg 2019); the direct privatisation of public housing assets (Jacobs and Manzi 2019); and changes to social housing policy (Van Gent and Hochstenbach 2020).

In the UK, institutional investors have also become active funders of housing associations’ financing needs because banks withdrew from retail loans after the global financial crisis (Wainwright and Manville 2017). Indeed, innovations in bond markets have enabled investors to influence the business activities and decision-making of housing associations through their bond-purchasing activities and limit housing associations from undertaking future activities that might be viewed negatively by investors. For example, UK housing associations have increasingly utilised their 2.6 million housing units as collateral in debt-raising exercises, drawing £23bn in debt from capital intermediaries between 2009 and 2015. As such, new relationships are being forged between public housing providers and private actors and these relationships are increasingly defined by new forms of financial disciplining and techno-fiscal management introducing, among others, external financial templates and managerial practices to optimise cash flow performances (Aalbers et al. 2017).

It is not hard to imagine that this trend has coincided with a broader restructuring of post-crisis urban real estate markets (Ronald et al. 2017). Rather than investing primarily in already over-inflated commercial property markets and securitised mortgages, institutional investors have now discovered affordable housing as a lower-yielding but relatively secure investment alternative (Wainwright and Manville 2017). On the supply side, investors are attracted by the devaluation of residential assets, the potential for reversionary uplift and the opportunity to utilise property assets to underpin new financial instruments (Waldron 2018). On the demand side, investors are empowered by loose

monetary policies, while a low-growth macro-economic environment has enhanced the attractiveness of real estate as a store of wealth (Savills 2019).

Recent shifts in housing policy have also stimulated investment opportunities for institutional investors. Social housing development has been severely curtailed through recent austerity budgets, which saw capital expenditure on social housing fall from £11.4bn in 2009 to just £5.3bn in 2015 (National Housing Federation 2017). In 2017/ 2018 , 6,679 social-rental homes were built, compared to 39,562 in 2010/ 2011, and while the latter year corresponds to the peak of the fiscal stimulus following the financial crisis, the long-term trend in social housing output has been one of decline (MHCLG 2019). As such, the social housing waiting list has lengthened significantly and many low-income families have been forced to seek alternative accommodation options to traditional council housing.

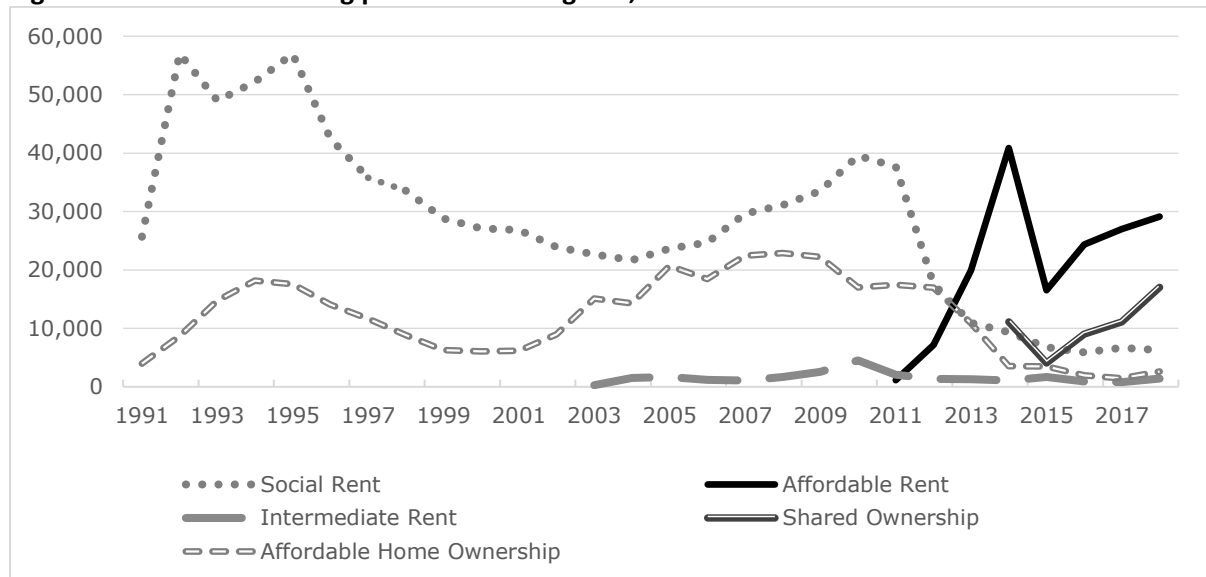
This decline in social housing output has been accompanied by a policy shift toward the subsidisation of social housing need in the private rental sector. Indeed, in 2017, for example, the UK government spent some £8.4bn supporting 1.4 million private tenancies (Wilcox et al. 2017). While such supports clearly benefit low-income households, they also represent a considerable, and guaranteed, subsidy to private landlords and are a key attraction to investment in the affordable rental sector (Byrne 2019). Indeed, rent allowances for low-income households doubled in cash terms in the decade to 2013, while private landlords receive 40% of housing benefit payments via their tenants (Ronald and Kadi 2018).

Greater emphasis has also been placed on housing associations to fill the shortfall in social and affordable housing need, both through their own resources and increased debt financing (Smyth 2019). Changes to rent regulations from 2011 allowed for the creation of new affordable rent products, where 'affordable' rents, defined as up to 80% of the market rent value in an area, could be offered by registered social housing providers (*including institutional investors*). The basic premise was that higher rental thresholds could generate greater cashflows for housing associations and enable them to deliver more affordable units by sustaining higher levels of debt financing. Housing associations were also empowered to convert some of their existing stock to affordable rent, while further 'hybrid' forms of intermediate rent and shared ownership made it possible to sell affordable rental units to sitting tenants. Hence, it is this funding gap, combined with the re-regulation of rent-setting rules, that has created opportunities for investors within affordable housing.

The marketisation of affordable housing

Of course, third-sector liberalisation has affected the affordable housing sector at large. Figure 1 shows that post-crash social housing production has dropped to a historic low, from almost 40,000 units in 2010 to less than 6,500 in 2018. At the same time, it shows a dramatic expansion in alternative tenure forms. In 2018, for instance, almost 30,000 affordable rental units were delivered, while a further 17,000 units of shared ownership and 1,500 units of intermediate renting were added to England's affordable housing supply.

Figure 1. Affordable housing production in England, 1991-2018



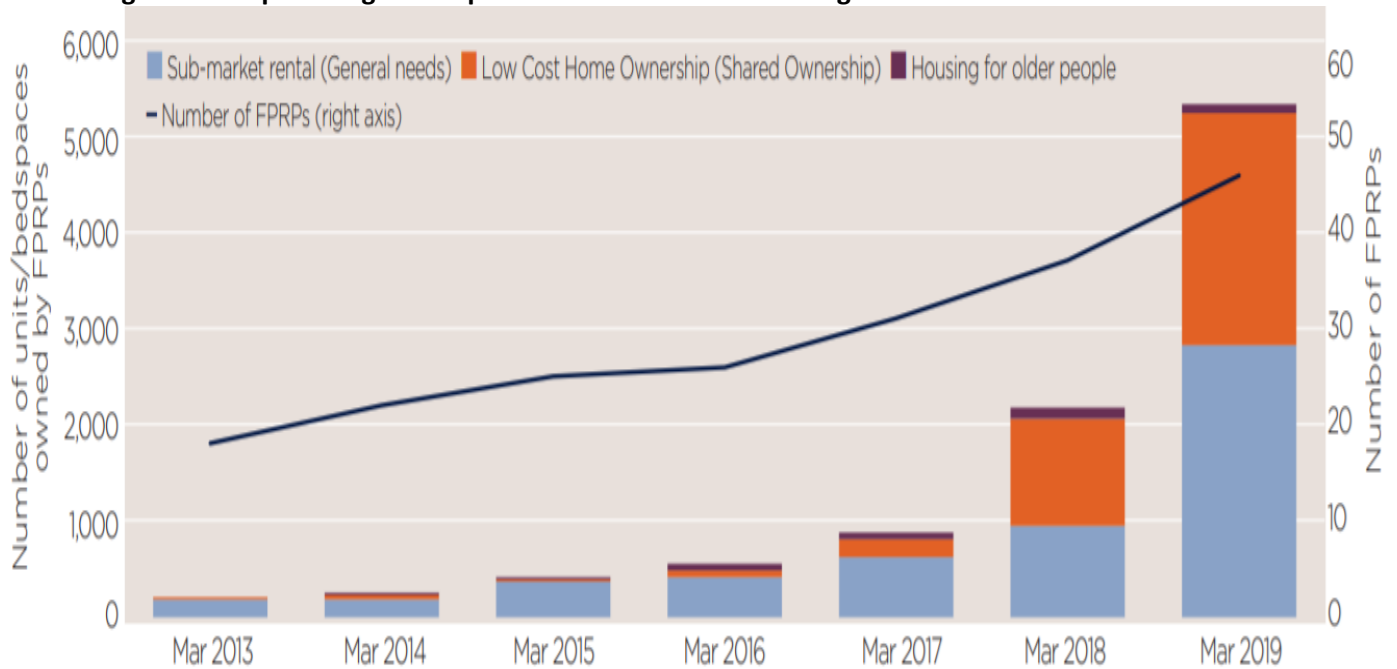
Source: (MHCLG 2019); authors' calculations.

Nevertheless, we contend that the decline of social housing and affordable homeownership vis-à-vis the growth of affordable renting, intermediate housing, or shared ownership has also created market opportunity for institutional investments. On the one hand, this hybridisation of housing tenure responds to the needs of institutional investors or commercialised housing associations looking for higher profits (Hulse et al. 2019; Nethercote 2019). On the other hand, it is also further evidence that the state is increasingly changing the collective nature of affordable housing provision. This is true not only for affordable rent and shared ownership but also for intermediate rent, which is mainly provided within London as London Living Rent (MHCLG 2019).

A further significant change emerged under the Housing and Regeneration Act 2008, which for the first time allowed for-profit social housing providers to enter the affordable market. Data from the Ministry of Housing, Communities and Local Government (2019) documents a considerable rise in 'for-profit registered providers' (FPRPs) of affordable housing with 46 registered providers now operating within the sector (Figure 2). Rather than reinvesting surpluses into existing or new housing stock, these entities are able to utilise surpluses from affordable rents or sales to distribute dividends to shareholders (Roper and Frain 2019). Therefore, not only is management, residual rights, or finance transferred to the private sector (cf. Whitehead, 1993), but so are the income streams, indicating that affordable housing units can be capitalised for financial profit-making (Evans 2019).

The first FPRP was registered in 2010 and while the number of units in this sector remains small relative to the outstanding stock of affordable housing, the pace of growth has been considerable with the number of units more than doubling between 2018 and 2019 from 2,171 to 5,342 units. The majority of acquisitions have been evenly split between shared ownership schemes and sub-market rental schemes, where yields can range from 2.75% to 5% (Savills 2019). As the 'affordable rent' subsector accounted for 58% of all affordable housing delivery between 2016 and 2018, the expectation within both the industry and media is that this subsector will be subject to further growth. Indeed, investors are attracted by the long-term nature of the affordable housing demand, the stable nature of returns, insulation from the volatility within other residential sub-sectors, and the potential for further sectoral growth (Evans 2019).

Figure 2. For-profit registered providers of affordable housing

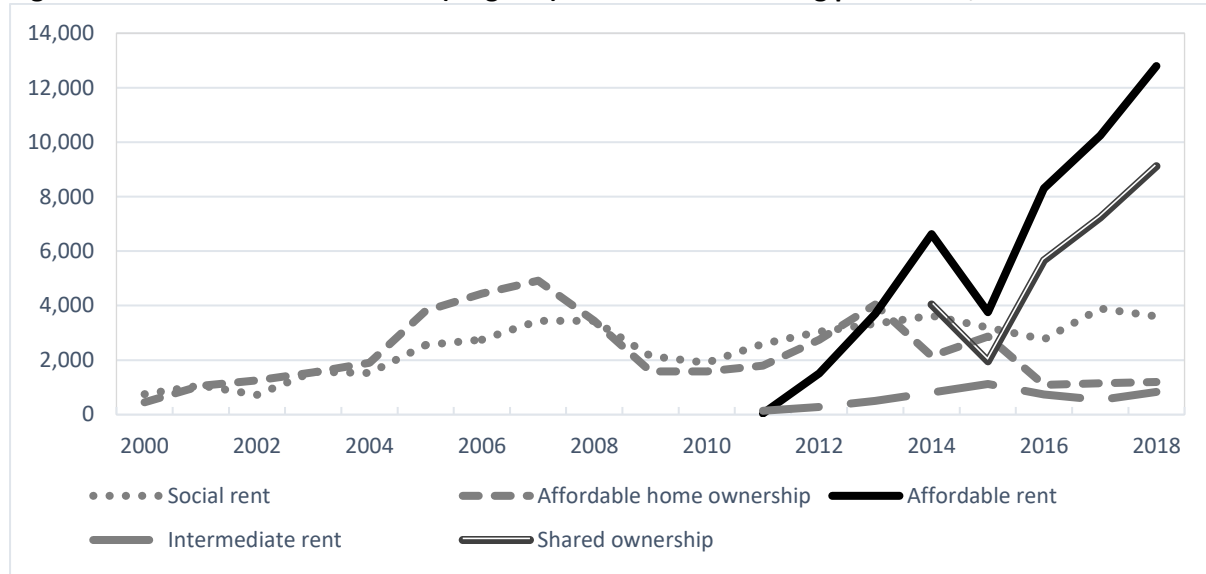


Source: (Savills 2019); data provided by the Regulator of Social Housing, 2019.

Opportunity for institutional investments also relates to how England’s planning system is used. For example, much of the shift toward the privatised provision of affordable housing has been delivered through planning gain agreements. These are delivered under Section 106 of the Town and Country Planning Act 1990 and allow local authorities and developers to negotiate contributions to local infrastructure and the provision of social and affordable housing units as a condition of a planning permission for private development schemes (Whitehead 2007; Gurran and Bramley 2017). Indeed, s.106 agreements have become increasingly central to the delivery of affordable housing units, with some 287,700 units delivered between 2005 and 2018 (Stephens 2019). They have, on average, delivered 46% of all affordable units over this time period.

However, the data on s.106 agreements delivered through nil grant schemesⁱⁱⁱ (Wyatt 2018) demonstrates a marked shift toward the provision of units for affordable rent from (MHCLG 2019). Figure 3 shows that s.106 agreements delivered some 1.200 units in 2000, which increased to 28.142 units in 2018. The data also demonstrates the cyclical nature of the s.106 contribution system, in that supply increased sharply during the property bubble years of 2004 to 2008, before contracting during the recessionary years of 2009 to 2011 (Stephens 2019). Following the 2011 reforms, the provision of affordable rental units through s.106 agreements increased markedly up to a peak of 13.000 units by 2018, while shared ownership has increased to more than 9.000 shared ownership units in the same year.

Figure 3. Section 106 contributions (nil grant) to affordable housing production, 2000-2018.



Source: (MHCLG 2019); authors' calculations.

Institutional investors and large public equity funds, who are concerned with steadily appreciating long-term income streams to fund their pension, endowment or insurance commitments, have increasingly purchased s.106 units, owing to their stable investment yields but also because traditional housing associations have been moving away from acquiring s.106 units in favour of developing land in their own right. Greater competition has also been cited as a factor, where associations have been outbidding each other for s.106 portfolios and where some developers may increase their s.106 prices when it is known that associations are competing for units (Wilson 2019). Such outcomes may suit better capitalised institutional investors in the sector, perhaps evident in the fact that 75% of Legal & General's affordable housing supply comes from s.106 units (Simpson 2019). Similarly, Sage Housing (owned by Blackstone) has acquired some 7,000 s.106 units at a cost £1bn in recent years and targets an 8% return on such investments (Cross 2019). Such investors are likely concerned with the dividend-producing potential of their assets and are looking to acquire completed, ready-to-let units in high-demand locations from developers through s.106 agreements, rather than engaging in the riskier, and potentially more costly, development process.

Another aspect is that institutional investors perceive affordable housing as an opportunity to demonstrate ethical investment and social impact. For example, insurer Legal & General (2018) has publicly adopted a 'patient capital' narrative for solving England's housing crisis with the creation of its new affordable housing arm:

'Backing a fast-growing pipeline of over 80,000 homes over the next five to ten years, we are committed to investing in...affordable housing, build-to-rent and build-to-sell...Our ambition is to be the leading long-term developer and owner of multi-tenure schemes and to accelerate the delivery of housing in the UK...'

Although such efforts could spur social housing production (Tang et al. 2017), the institutional investment model is not philanthropic and affordable rents are set at a rate of up to 80% of market rents in most parts of England and 60% in London. In dynamic markets where incidental annual growth rates of 10% are not uncommon, the 80% value of 2020 is very close to the 100% value of 2018, thereby enabling investors to reach high (and subsidised) profit margins. Besides, affordable rental regulations allow registered housing providers to propose "a range of 'end of tenancy' options [...] including selling the property to the tenant via conversion to Shared Ownership" (Wilson and Bate

2015: 7). Following the introduction of renewable fixed-term tenancies (Preece et al. 2019) such conversions can often be arranged or proposed after 2-5 years, but of course with the consent of the tenant.^{iv} There is also potential to vertically integrate affordable housing-related services. For instance, Legal & General advocates a 'housing eco-system' model that combines homebuilding, mortgage lending, insurance, rightsizing, and retirement lending. Inasmuch as investors help to 'solve' the affordable housing crisis, they also capitalise on it, creating tensions between public needs and private profits (cf. Wijburg 2019).

Challenges of private investments: a research agenda

Through financial innovations, planning inducements, and public-private partnerships institutional investors have become increasingly involved in the public and affordable housing sector (Beswick et al. 2016). It is too early to say whether this shift toward a polymorphous housing sector will remain the dominant pattern of the next decades. Nevertheless, we call for more critical analysis and hypothesise that institutional actors will push for more flexible, multi-tenure investment options. Unlike housing associations and less commercialised social housing providers, who have a genuine capacity to provide affordable housing (Aalbers et al. 2017), institutional investors must meet their financial expectations and are therefore more likely to exchange affordable housing commitments for more commercialised investment opportunities (JLL 2014).^v

Similarly, we hypothesise that capital injections in housing associations by actors like BlackRock do not represent genuine examples of affordable housing (Cobley 2017). With its wide access to capital, BlackRock can indeed provide funding to housing associations and reduce their capital costs (Villegas 2018). However, such partnerships entail housing associations aligning their management practices with the interests of investors, leading to a greater emphasis on portfolio management to deliver higher returns through selective tenant allocation strategies and engaging in housing development for the private sector (Murden 2017; see also Fitzpatrick et al. 2019). In other words, by entering the affordable sector, institutional investors not only stand in as a quasi-public housing provider, they also put financial pressure on the sector and policymakers to further commodify affordable rental income streams (Wainwright and Manville 2017).

A key element of promoting (affordable) rental housing has been planning inducements to enhance the viability and profitability of development (McAllister 2017). In the UK development and financial sector interests have been remarkably successful in lobbying for policy transformations that support their vested interests in the housing sphere (Haughton and Allmendinger 2016). Indeed, developers and their advisors often gain access to policymakers outside the formal policymaking sphere and push through their prescriptions for system changes to enhance the profitability of development (Slater 2016). Although it is argued that the relaxation of planning regulations could help to address constraints on land supply (Cheshire 2018), such measures have also opened opportunities for development-friendly policy transformations (Bradley 2020). Such transformations could include, for example, measures to fast-track planning decisions connected with large housing developments, changes in regulatory or building regulations (e.g. allowing greater densities or taller building heights) that could allow for a greater number of housing units in a given development, or the minimisation of planning gain contributions (Waldron 2019).

The state has readily accommodated such prescriptions owing to its joint interest in promoting housing supply and the imperative for supporting economic growth, and because of ideological commitments to use planning in an instrumental fashion to facilitate investment in housing development. However, how such deals are arranged in accordance with planning regulations and how institutional investors can bypass affordable housing obligations is questions that deserve more research attention. Regarding the increased power and influence of developers and corporate

landlords, Wainwright (2014) has stated that the UK planning system is '*overly reliant on individual negotiation between private developer and public servant, which is usually far from a level playing field*'. If this is indeed the case, FPRPs and institutional investors can actively (mis)use the urban planning system to increase their rental opportunities even further.

The increase in FPRPs and the shift toward alternative tenures should also be analysed in relation to increasing socio-economic inequality and what Arundel (2017) has called '*equity inequity*'. Crises and austerity, in combination with the economic insecurities surrounding Brexit, have affected lower-income groups in the UK negatively, both in terms of housing, labour, and welfare. The historic decline of social housing production, along with the shift toward multi-tenure investment schemes, could provide a fatal blow to those lower-income groups already struggling in England. Indeed, how inequality is manifesting itself in the UK and other countries and how this relates to shifting state-finance compromises in the affordable housing sector are issues that needs to be examined more closely as well. Theoretically, institutional investors have abundant resources to help overcome England's chronic shortfall in housing production. Yet, if they mainly capitalise on their publicly subsidised housing portfolios while also investing massively in built-to-rent and land holdings (Nethercote 2019), the socio-economic picture may only worsen in the future.

Conclusion

The advent of corporate actors like BlackRock and Legal & General in the affordable housing sphere indicates a broader reconstitution of state-capital relations, which we have referred to as financialised privatisation. Paradoxically, this phenomenon does not represent the retraction of the state from affordable housing provision but is rather a shift in its role to facilitator of corporate interests seeking to reshape the sector. Indeed, by viewing third-sector housing as a quasi-financial asset, by fostering new partnerships between housing associations and capital markets, and by creating new funding mechanisms for their penetration, the state has actively positioned affordable housing as an '*alternative asset class*' for investors. Though the growth of FPRPs coincides with post-crisis transformations within England's planning system, it is not the expression of an '*unacknowledged policy regime*' (Crouch 2009), because third-sector liberalisation has been integral to England's housing system for decades (Whitehead 1993).

Against that backdrop, we hypothesise that an affordable housing system is emerging in which capital markets and institutional investors, rather than the state, are acquiring, developing, and managing an increasing number of affordable rental homes (see also Aalbers et al. 2017). Our proposition is that such a housing system undermines the historical public housing project, while encouraging the commercialisation of affordable housing at the expense of the traditional social-rental model provided through local councils (Harloe 2008). Institutional investors make strategic use of these multi-tenant investment options by anticipating or reinforcing rental liberalisation, creating a mixed portfolio of '*affordable*' rentals, or entertaining partnerships with housing associations and local authorities to influence the development process in accordance with their financial needs (Waldron 2019).

This kind of privately funded affordable housing system is reminiscent of the late nineteenth century, when industrial philanthropists took a leading role in affordable housing production (Harloe 2008). However, whereas the provision of affordable housing during the nineteenth century was largely a public health response to slum conditions, the current revival of the sector suits different economic imperatives. In response to conditions of fiscal austerity following the crash, state authorities and social housing providers have increasingly looked to the capital markets to provide external funding for the affordable housing sector (Fields and Uffer 2016). In return, institutional investors are willing to expand into the affordable sector as they aim to create ever more niche outlets for real estate-based capital accumulation (Aalbers 2016) and find the '*low-risk, moderate return*' trade-off attractive

in the present low-interest rate environment. While our focus in this paper has been on the English case, we note similar developments are occurring in the United States, France, and Italy where numerous experiments are emerging between for-profit actors and affordable housing providers (Gimat et al. 2020; Tapp 2019; Belotti 2017). On a European scale, the arrival of Germany-based Vonovia in Austria, France, and Sweden demonstrates another aspect of the for-profit investment model (Wijburg et al. 2018).

Whether this financialisation of the public and affordable rental sector will actually result in a housing system capable of reducing housing inequalities is controversial. Some scholars have argued for a socially fair model of housing finance, predicated on accessing land at use value and utilising long-term equity finance to enable affordable renting and homeownership (Smith 2015). However, such state-capital compromises largely depend on the state's role and how the flow of capital is regulated. Strong governance is necessary but not sufficient; social movements and civil society should also push for strong corporate governance regimes and social responsibility. Nevertheless, the emergence of institutional and corporate ownership patterns holds itself up as a mirror to the twenty-first century. More domains of society will become effectively controlled by corporate and institutional agents. Balancing the role of capital and the state will become a major governance challenge for a sustainable future.

Finally, the global outbreak of covid-19 may also change the course of affordable housing pathways. On the one hand, the crisis may lead to falling land and property values, which will certainly affect private housing supply levels in the immediate future. Falling property values and private sector rents may ease immediate affordability burdens, but this needs to be set against forecasted contractions in GDP, income, tax revenue, and a predicted sharp rise in unemployment, the impacts of which will be felt keenly along familiar class and income lines.

Still, local councils may utilise falling rents to enter into more advantageous long-term leasing arrangements to provide affordable housing, or the state may seek to expand social housing construction as an economic pump to prime activity. However, should the economic impacts of the pandemic lead to austerity measures like those witnessed following the financial crisis of 2008, then states may be encouraged to further liberalise the third sector, emphasising hybrid and more commercialised tenures over social-rental housing.

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End notes

ⁱ Total affordable housing is the sum of affordable rent, social rent, intermediate rent, London affordable rent, and affordable homeownership/shared ownership (MHCLG 2019).

ⁱⁱ In recent decades many UK housing associations have already become commercialised as mixed-income developments have been promoted to fund the lower-income housing schemes (Beswick and Penny 2018). However, now that for-profit vehicles can be established, the degree of commercialisation has taken another turn, as profits no longer have to be allocated for new housing production.

ⁱⁱⁱ Historically, the total of partial grant funding and nil grant funding represented the total of s.106 contributions. However, partial grant funding used to be much more prevalent but recently the vast majority of s.106 funded units are nil grant (MHCLG 2019). For that reason, nil grant funding can be considered illustrative of how the qualitative nature of s.106 contributions has changed in recent years. However, we refer to Stephens' (2019) analysis for the importance of partial grants during the early 2000s.

^{iv} FPRP's hiring of sales managers to promote shared ownership schemes among sitting tenants nevertheless exemplifies the importance of shared ownership as a business model. Shared ownership valuations are determined at 100% of the market value even if only a percentage (25-75%) of the property is sold to the tenant. As such, a profitable margin emerges because affordable rents are determined at up to 80% of market value. Through shared ownership schemes, maintenance costs are also transferred to the (partial) homeowner, enabling a FPRP to cut expenses and to boost cash-on-cash returns.

^v Of course, some housing associations also need to reinvest in new housing projects and henceforth require a degree of profitability to stay operational. As a rule of thumb, however, 'for-profits' are expected to deliver higher investment returns.